

# H1 2019 Earnings Call August 2, 2019

Rolf Buch, CEO Helene von Roeder, CFO



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VONOVIA

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## Highlights H1 2019



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# > Y-o-y increase across all four segments Performance Adj. EBITDA Total €872.8m (+22.2%) Group FFO €609.1m (+12.9%) and €1.12 per share (+7.7%; eop shares) Adj. NAV per share €48.51 (+8.0% since YE2018) NAV & Valuation > H1 2019 valuation of ca. 2/3 of portfolio resulted in 7.9% total value growth of the revalued portfolio > LTV **40.4%** (-240bps since YE2018) Capital Structure > Net debt/EBITDA multiple 11.2x > The rent freeze draft legislation in Berlin is scheduled for later this year with the final law expected to go into effect in January 2020 in spite of fundamental constitutional concerns Regulation > We expect the Federal Constitutional Court to rule the Berlin legislation as unconstitutional but a decision will take time > We continue to see the spillover risk for our business outside of Berlin as extremely limited

We are continuing our solid performance and remain confident in our upward trajectory and ability to deliver sustainable growth for the remainder of the year and beyond.

# Substantial Growth in All Four Segments from Larger Portfolio Volume and Performance Improvements



Highlights

Segment Results

NAV & Valuation

Financing & LTV

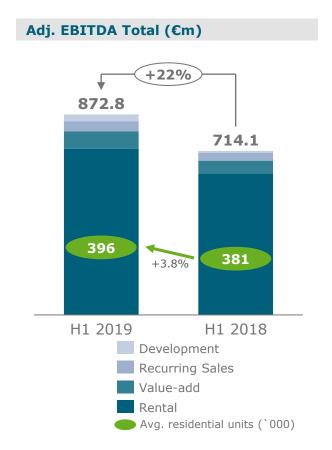
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- > 22.2% Adj. EBITDA Total growth and 12.9% Group FFO growth on the back of a 3.8% larger portfolio and performance improvements.
- > While the operating business with the rental and value-add segments remains the primary performance driver, recurring sales and development made an increasing contribution in H1 2019.

| €m (unless indicated otherwise)    | H1      | H1     |       |
|------------------------------------|---------|--------|-------|
|                                    | 2019    | 2018   |       |
| Adj. EBITDA Rental                 | 724.0   | 616.9  |       |
| Adj. EBITDA Value-add              | 75.7    | 54.4   |       |
| Adj. EBITDA Recurring Sales        | 42.4    | 34.9   |       |
| Adj. EBITDA Development            | 30.7    | 7.9    |       |
| Adj. EBITDA Total                  | 872.8   | 714.1  | 22.2% |
| FFO interest expenses              | -177.8  | -140.1 |       |
| Current income taxes FFO           | -30.6   | -15.8  |       |
| Consolidation <sup>1</sup>         | -55.3   | -18.8  |       |
| Group FFO                          | 609.1   | 539.4  | 12.9% |
| of which Vonovia shareholders      | 582.6   | 513.8  |       |
| of which hybrid investors          | 20.0    | 20.0   |       |
| of which non-controlling interests | 6.5     | 5.6    |       |
|                                    | <u></u> |        |       |
| Number of shares (eop)             | 542.3   | 518.1  |       |
| Group FFO per share (eop NOSH)     | 1.12    | 1.04   | 7.7%  |
| Group FFO per share (avg. NOSH)    | 1.16    | 1.09   |       |



¹ Consolidation in H1 2019 (H1 2018) comprised intragroup profits of €23.9m (€16.1m), valuation result of development to hold of €17.7m (€2.7m), and IFRS 16 effects of €13.8m (€0.0m).

# **Rental Segment**

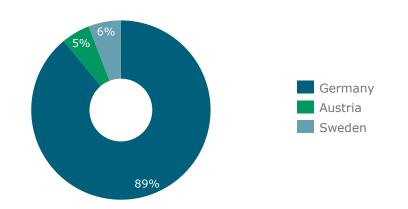
## Adj. EBITDA Rental Up from Acquisitions and Organic Growth

Seament Results

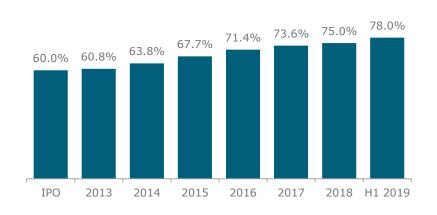
| Rental Segment (€m)             | H1<br>2019 | H1<br>2018 | Delta  |
|---------------------------------|------------|------------|--------|
| Rental income                   | 1,014.8    | 890.7      | +13.9% |
| Maintenance expenses            | -147.0     | -140.0     | +5.0%  |
| Operating expenses <sup>1</sup> | -143.8     | -133.8     | +7.5%  |
| Adj. EBITDA Rental              | 724.0      | 616.9      | +17.4% |

- > Rental income growth in H1 2019 was driven by the acquisition of Buwog and Victoria Park plus organic rental growth, both of which more than outweighed the rental income dilution from disposals.
- > The increase in maintenance expenses is volume driven; persquare-meter levels are in line with last year.
- > The increase in operating expenses is mainly attributable to the inclusion of ~€20m (pass-through) ancillary expenses for Victoria Park due to the all-inclusive rent levels in Sweden.

### Rental income by geography



### **EBITDA Operations margin Germany<sup>2</sup>**



<sup>&</sup>lt;sup>1</sup> Prior-year adjusted to include transaction corporate costs.

<sup>&</sup>lt;sup>2</sup> EBITDA Operations margin (Adj. EBITDA Rental + Adj. EBITDA Value-add - intragroup profits). 2019 margin includes positive impact from IFRS 16.

## Operating KPIs Rental Segment



Highlights

Segment Results

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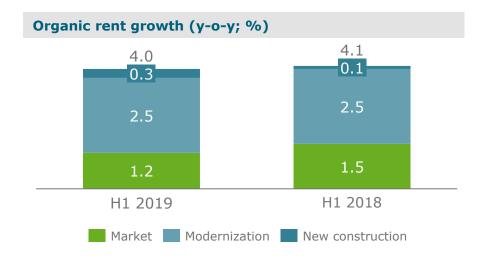
Financing & LTV

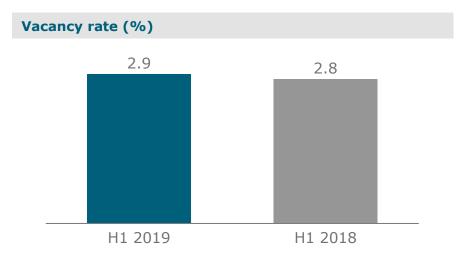
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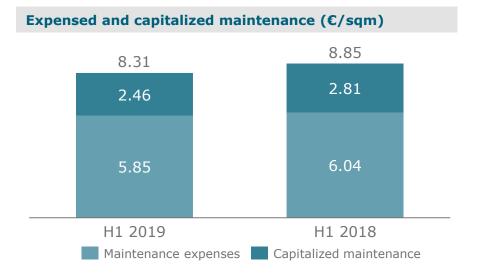
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- > Organic rent growth of 4.0% in line with expectations and on track to achieve guidance of ca. ~4.4% for year end.
- Average in-place rent of €6.64 per sqm (+4.4% not like-for-like and including impacts from acquisitions and disposals).
- > Vacancy rate of 2.9%, largely investment related.
- Maintenance expenses and capitalized maintenance stable on a per-square-meter basis.







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# Comprehensive Investment Program Well on Track



Investment Program 2019 (€m)

□ Development to hold
□ Upgrade Building
□ Optimize Apartment

H1 2019 Kicked-off Pipeline Guidance 2019 completed

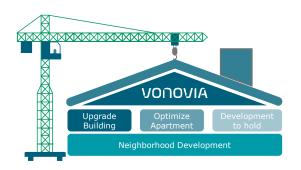
LTV European Activitie

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**Appendix** 

- > The investment program includes
  - > **Development to hold**: New construction of apartments to hold through entirely new buildings or floor additions to existing buildings applying modular and conventional construction methods. (The investment program volume does not include development to sell projects).
  - Upgrade Building (UB): energy efficient building modernization usually including new facades, roofs, windows and heating systems.
  - > **Optimize Apartment (OA)**: primarily senior-friendly apartment renovation usually including new bathrooms, modern electrical installations and new floors.

#### 9-10% IRR target for investment program





## Portfolio Cluster



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Segment Results

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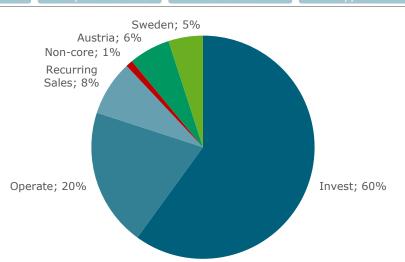
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- Ca. 60% of German portfolio earmarked for investment strategy, safeguarding long-term sustainability of optimize apartment and upgrade building investment strategy.
- Non-core: 754 units sold in H1 2019 with a fair value step-up of 20.4%.



|                 |       | Fair value¹ |         | Residential | In-place rent |
|-----------------|-------|-------------|---------|-------------|---------------|
| June 30, 2019   | (€bn) | % of total  | (€/sqm) | units       | (€/sqm/month) |
| Operate         | 9.2   | 20%         | 1,784   | 75,046      | 6.92          |
| Invest          | 27.5  | 60%         | 1,791   | 248,445     | 6.56          |
| Strategic       | 36.8  | 80%         | 1,789   | 323,491     | 6.65          |
| Recurring Sales | 3.8   | 8%          | 1,920   | 28,686      | 6.79          |
| Non-core        | 0.6   | 1%          | 1,231   | 5,263       | 6.11          |
| Vonovia Germany | 41.1  | 89%         | 1,789   | 357,440     | 6.65          |
| Vonovia Austria | 2.6   | 6%          | 1,394   | 22,661      | 4.59          |
| Vonovia Sweden  | 2.3   | 5%          | 1,738   | 16,638      | 9.20          |
| Vonovia Total   | 45.9  | 100%        | 1,759   | 396,739     | 6.64          |

Note: In-place rents in Austria and Sweden are not fully comparable to Germany, as Sweden includes ancillary costs and Austria includes maintenance and property improvement contributions from tenants. The table above shows the rental level unadjusted to the German definition.

<sup>&</sup>lt;sup>1</sup> Fair value of the developed land excluding €1,817.1m, of which €405.6m for undeveloped land and inheritable building rights granted, €414.0m for assets under construction, €495.5m for development, €272.1m IFRS 16 effect, and €230.5m for other.

# Rental Segment

# Regional Cluster

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| Highlights Segment                                   | Results   | NAVQV   | raiuation            | Tillall        | Cirig & LTV         | Luio                      | реан Асціі                       | lies                               | Gulualice                      |  | Аррег | luix   |
|--|-----------|---------|----------------------|----------------|---------------------|---------------------------|----------------------------------|------------------------------------|--------------------------------|--|-------|--|
|  | Fair valu | ıe¹     |                      | _              |                     | I                         | n-place rent                     |                                    |                                |  |       |  |
| Regional Market                                      | (€m)      | (€/sqm) | Residential<br>units | Vacancy<br>(%) | Total<br>(p.a., €m) | Residential<br>(p.a., €m) | Residential<br>(€/sqm/<br>month) | Organic rent<br>growth<br>(LTM, %) | Multiple<br>(in-place<br>rent) | Purchase<br>power index<br>(market<br>data) <sup>2</sup> |       | Average rent<br>growth (LTM,<br>%) from<br>Optimize<br>Apartment |
| Berlin   | 7,171     | 2,594   | 42,042               | 1.6            | 224                 | 212                       | 6.73                             | 4.1                                | 32.1                           | 80.4   | 1.8   | 49.6   |
| Rhine Main Area (Frankfurt,<br>Darmstadt, Wiesbaden) | 4,191     | 2,346   | 27,530               | 1.6            | 175                 | 169                       | 8.17                             | 4.5                                | 24.0                           | 105.0  | 1.8   | 38.5   |
| Rhineland (Cologne, Düsseldorf,<br>Bonn)             | 3,610     | 1,839   | 28,803               | 2.6            | 167                 | 159                       | 7.11                             | 3.6                                | 21.7                           | 102.0  | 1.7   | 29.9   |
| Southern Ruhr Area (Dortmund, Essen, Bochum)         | 3,579     | 1,326   | 43,382               | 3.5            | 191                 | 185                       | 6.04                             | 5.1                                | 18.8                           | 88.5   | 1.5   | 31.8   |
| Dresden  | 3,432     | 1,499   | 38,485               | 3.8            | 163                 | 154                       | 6.09                             | 3.5                                | 21.1                           | 81.8   | 1.7   | 30.1   |
| Hamburg  | 2,567     | 2,003   | 19,829               | 2.0            | 108                 | 104                       | 7.03                             | 3.6                                | 23.7                           | 98.4   | 1.6   | 39.9   |
| Munich   | 2,170     | 3,322   | 9,661                | 1.2            | 65                  | 61                        | 8.12                             | 3.2                                | 33.4                           | 121.8  | 1.8   | 51.3   |
| Kiel   | 2,051     | 1,473   | 23,373               | 2.3            | 104                 | 99                        | 6.25                             | 4.3                                | 19.8                           | 74.8   | 1.7   | 38.2   |
| Stuttgart  | 2,008     | 2,254   | 13,797               | 1.9            | 84                  | 80                        | 7.89                             | 3.1                                | 24.0                           | 104.5  | 1.8   | 37.8   |
| Hanover  | 1,773     | 1,694   | 16,310               | 3.3            | 82                  | 79                        | 6.59                             | 4.7                                | 21.7                           | 90.1   | 1.7   | 36.9   |
| Northern Ruhr Area (Duisburg,<br>Gelsenkirchen)      | 1,580     | 974     | 26,009               | 3.6            | 109                 | 106                       | 5.70                             | 3.9                                | 14.5                           | 81.7   | 1.2   | 25.1   |
| Bremen   | 1,134     | 1,533   | 11,862               | 3.9            | 50                  | 47                        | 5.74                             | 3.8                                | 22.7                           | 84.2   | 1.8   | 28.0   |
| Leipzig  | 910       | 1,465   | 9,188                | 4.3            | 43                  | 41                        | 6.00                             | 2.6                                | 21.1                           | 74.5   | 1.7   | 22.9   |
| Westphalia (Münster, Osnabrück)                      | 861       | 1,381   | 9,494                | 3.6            | 44                  | 43                        | 6.04                             | 5.1                                | 19.5                           | 92.4   | 1.5   | 38.9   |
| Freiburg   | 630       | 2,263   | 4,033                | 2.0            | 25                  | 24                        | 7.37                             | 3.5                                | 25.7                           | 85.4   | 1.7   | 45.9   |
| Other Strategic Locations                            | 2,673     | 1,536   | 26,808               | 3.2            | 136                 | 131                       | 6.64                             | 4.1                                | 19.6                           | -  | 1.5   | 37.3   |
| Total Strategic Locations Germany                    | 40,342    | 1,802   | 350,606              | 2.8            | 1,769               | 1,694                     | 6.66                             | 4.0                                | 22.8                           | -  | 1.7   | 35.6   |
| Non-Strategic Locations                              | 739       | 1,295   | 6,834                | 6.5            | 39                  | 34                        | 6.22                             | 1.0                                | 18.8                           | -  | 1.6   | 22.3   |
| Germany total  | 41,080    | 1,789   | 357,440              | 2.9            | 1,808               | 1,727                     | 6.65                             | 4.0                                | 22.7                           | 100.0  | 1.7   | 35.5   |
| Austria  | 2,563     | 1,394   | 22,661               | 4.8            | 106                 | 89                        | 4.59                             | 1.8                                | 24.1                           | -  | 1.2   | -  |
| Sweden   | 2,260     | 1,738   | 16,638               | 1.6            | 141                 | 130                       | 9.20                             | 5.4                                | 16.0                           | -  | 2.0   | -  |
| Total Vonovia  | 45,903    | 1,759   | 396,739              | 2.9            | 2,056               | 1,946                     | 6.64                             | 4.0                                | 22.3                           | -  | 1.7   | n/a  |

Note: In-place rents in Austria and Sweden are not fully comparable to Germany, as Sweden includes ancillary costs and Austria includes maintenance and property improvement contributions from tenants. The table above shows the rental level unadjusted to the German definition.

<sup>&</sup>lt;sup>1</sup> Fair value of the developed land excluding €1,817.1m, of which €405.6m for undeveloped land and inheritable building rights granted, €414.0m for assets under construction, €495.5m for development, €272.1m IFRS 16 effect, and €230.5m for other. <sup>2</sup> Source: GfK (2018). Data refers to the specific cities indicated in the tables, weighted by the number of households where applicable.

## Continued Dynamic Growth in Adj. EBITDA Value-add



Highlights

Seament Results

NAV & Valuation

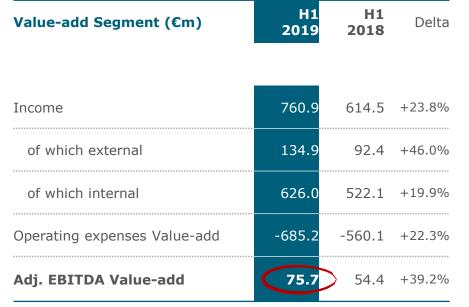
Financing & LTV

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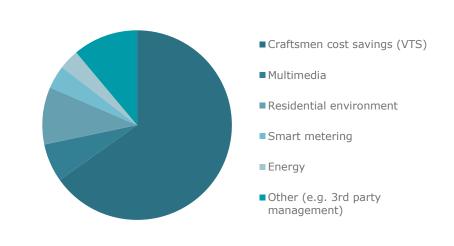
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- > Two types of value-add: (i) **internal savings** mainly via craftsmen organization and (ii) **additional revenue** through external income by offering services at **market prices but on a lower cost basis due to efficiencies and size**.
- Insourcing of services to ensure **maximum process management** and **cost control**.
- > Expansion of core business to generate additional revenues by walking back the value chain and offering services that were previously provided by third parties (internalization of margin).
- > Cash flows from Adj. EBITDA Value-add are not included in the portfolio valuation, and as a consequence largely ignored in NAV.
- > Applying the impairment test discount rate¹ to the 2019E Adj. EBITDA Value-add suggests an **additional value of ~€4.50 per share** (~9% of top of H1 2019 Adj. NAV).



## Value-add EBITDA mostly from internal savings<sup>2</sup>



<sup>&</sup>lt;sup>1</sup> Pre-tax WACC in impairment test of 5.1%, <sup>2</sup> Distribution based on FY2019 expectations

## Strong Adj. EBITDA Contribution from Recurring Sales



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- > Stable sales volume but higher proceeds and fair value step-up y-o-y.
- > Ca. three quarters of the gross proceeds are attributable to Germany and the remaining one quarter to Austria.
- > FV step-up improvement driven by disposals in Austria.
- > Avg. sales prices up 9% y-o-y.

| Recurring Sales Segment (€m) | H1<br>2019 | H1<br>2018 | Delta   |
|------------------------------|------------|------------|---------|
| Units sold                   | 1,234      | 1,200      | +2.8%   |
| Gross proceeds               | 174.9      | 156.3      | +11.9%  |
| Fair value                   | -124.5     | -114.5     | +8.7%   |
| Adjusted earnings            | 50.4       | 41.8       | +20.6%  |
| Fair-value step-up           | 40.5%      | 36.5%      | +400bps |
| Selling costs <sup>1</sup>   | -8.0       | -6.9       | +15.9%  |
| Adj. EBITDA Recurring Sales  | 42.4       | 34.9       | +21.5%  |

<sup>&</sup>lt;sup>1</sup> Prior-year adjusted to exclude transaction corporate costs.

# Ramp-up of Development Business Continues



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- > This segment includes the contribution of to-sell and to-hold constructions of new buildings. Not included is the construction of new apartments by adding floors on top of existing buildings because this happens in the context of and is accounted for under modernization.
- > Ca. three quarters of development-to-hold volume in H1 2019 was in Germany and the rest in Austria.
- > Slightly more than half of H1 2019 development-to-sell volume in Austria and the rest in Germany.

| Development Segment (€m)                     | H1<br>2019 | H1<br>2018 | Delta  |
|--|------------|------------|--------|
| Income from disposal of "to sell" properties | 124.9      | 73.5       | +69.9% |
| Cost of Development to sell                  | -95.2      | -60.6      | +57.1% |
| Gross profit Development to sell             | 29.7       | 12.9       | >100%  |
| Fair value Development to hold               | 103.8      |            | >100%  |
| Cost of Development to hold                  | -86.1      | -22.8      | >100%  |
| Gross profit Development to hold             | 17.7       | 2.7        | >100%  |
| Operating expenses Development segment       | -16.7      | -7.7       | >100%  |
| Adj. EBITDA Development                      | 30.7       | 7.9        | >100%  |

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# Vonovia's Contribution towards Reducing the Housing Shortage



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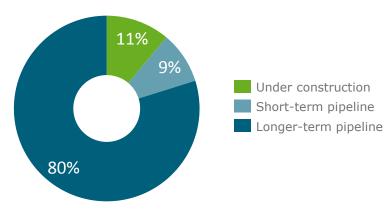
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#### New rental apartments for our own portfolio ("to hold")

- 2 433 units completed in H1 2019 (including new units through floor additions that are built in the context of and are accounted for under modernization investments and that are not included in the Development Segment).
- > Total pipeline of ca. 29,000 units, of which more than 80% in Germany and the remainder in Austria and Sweden.
- > Average apartment size between 60-70 sqm and broadly in line with overall portfolio average.
- > The development to-hold investment volume is part of the overall investment program.





2019 target: 1,500 - 2,000 completions

### New apartments for retail disposal ("to sell")

- > 379 units completed in H1 2019.
- > Total Pipeline volume of ca. €2.2bn (ca. 6,700 apartments), of which ca. 55% in Germany and ca. 45% in Austria.
- > Investment capital for Development to sell is not part of investment program.
- > Average apartment size between 70-80 sqm.
- > Average investment volume of €4-4.5k per sqm.
- > Expected gross margin between 20-25% on average.

## Pipeline with ca. 6,700 apartments



2019 target: 800 - 1,000 completions

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## H1 2019 with Strong Value Growth



Highlights

Segment Results

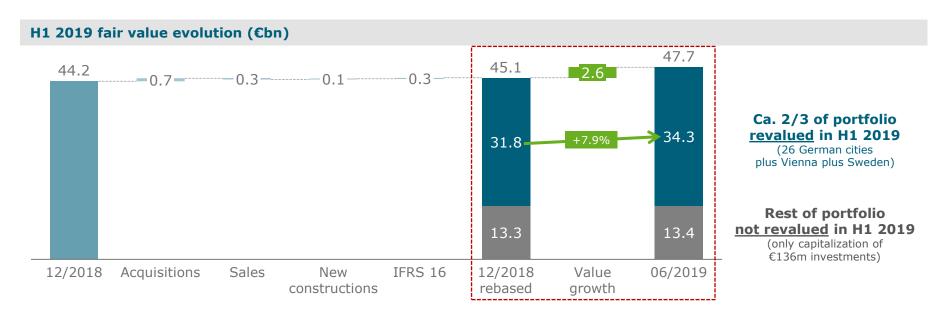
**NAV & Valuation** 

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**Appendix** 



| Valuation KPIs<br>June 30, 2019 | Vonovia<br>Total         | Germany | Sweden             | Austria            |
|---------------------------------|--------------------------|---------|--------------------|--------------------|
| In-place rent<br>multiple       | 22.3x                    | 22.7x   | 16.0x <sup>1</sup> | 24.1x <sup>1</sup> |
| Fair value<br>€/sqm             | 1,759                    | 1,789   | 1,738              | 1,394              |
| Fair value<br>€bn               | <b>47.7</b> <sup>2</sup> | 41.1    | 2.3                | 2.6                |

|                          | H1 2  | 2019 |
|--------------------------|-------|------|
| Value growth drivers     | €m    | %    |
| Performance <sup>3</sup> | 754   | 2.4% |
| Investments              | 279   | 0.9% |
| Yield compression        | 1,480 | 4.7% |
| Total <sup>4</sup>       | 2,513 | 7.9% |

¹ In-place rents in Austria and Sweden are not fully comparable to Germany, as Sweden includes ancillary costs and Austria includes maintenance and property improvement contributions from tenants. The data above shows the rental level unadjusted to the German definition. ² Including €1.8bn for undeveloped land, inheritable building rights granted, assets under construction, development, IFRS16 and other. ³ Includes currency impact from value changes in Swedish Krona (-€56m) and IFRS16 (+€4m) impacts. ⁴ excl. €136m capitalized investments outside of revalued portfolio.

# Broad-based Value Growth across All German Regional Markets



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Seament Results

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Financing & LTV

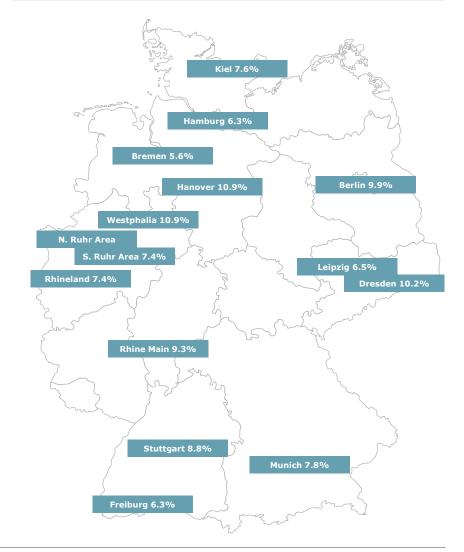
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| Regional<br>Market    | Cities included in<br>H1 2019<br>valuation | %<br>share of<br>Regional<br>Market | YC &<br>Perfor-<br>mance | Invest |
|-----------------------|--|-------------------------------------|--------------------------|--------|
| Dresden               | Dresden                                    |                                     | 8.5%                     | 1.6%   |
| Hanover               | Hanover, Braunschweig                      |                                     | 8.5%                     | 2.4%   |
| Stuttgart             | Stuttgart                                  |                                     | 8.5%                     | 0.4%   |
| Berlin                | Berlin                                     |                                     | 8.4%                     | 1.4%   |
| Rhine Main<br>Area    | Frankfurt, Wiesbaden,<br>Mannheim          |                                     | 8.4%                     | 0.9%   |
| Munich                | Munich, Augsburg                           |                                     | 6.9%                     | 0.9%   |
| Westphalia            | Osnabrück, Bielefeld                       |                                     | 6.4%                     | 4.4%   |
| Rhineland             | Cologne, Bonn,<br>Düsseldorf, Wuppertal    |                                     | 6.2%                     | 1.2%   |
| Leipzig               | Leipzig                                    |                                     | 6.0%                     | 0.5%   |
| Kiel                  | Kiel, Lübeck                               |                                     | 5.9%                     | 1.7%   |
| Freiburg              | Freiburg                                   |                                     | 5.6%                     | 0.7%   |
| Hamburg               | Hamburg                                    |                                     | 4.8%                     | 1.5%   |
| Southern<br>Ruhr Area | Dortmund, Essen,<br>Bochum                 |                                     | 4.6%                     | 2.8%   |
| Bremen                | Bremen                                     |                                     | 3.7%                     | 1.9%   |
| Northern<br>Ruhr Area | no revaluation                             |                                     |                          |        |

## Value uplift from performance, investments and YC



# Goodwill Impairment as a Result of Ongoing Value Growth



Highlights

Seament Results

NAV & Valuation

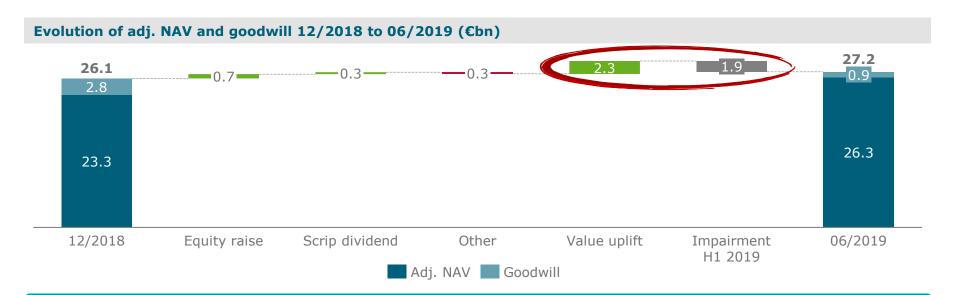
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- > The H1 2019 valuation led to a substantial increase of the investment properties.
- > The **valuation** was classified as a **triggering event** and resulted in an **impairment of £1.901m** because the IAS 40 value growth increased the book value of the cash generating units (CGUs), thus **decreasing the headroom** to the earnings value of these cash generating units.
- > The organizational restructuring of the rental segment from six to four regions as of July 1, 2019, brings with it an adjustment of the goodwill allocation, which in turn leads to an **additional impairment of ca. €200m**. This will be **accounted for in the 9M financial accounts**. Including this impact the remaining goodwill in the Rental Germany CGUs will be ca. €160m with the remaining goodwill of ca. €575m in the CGUs Sweden, Value-add and Development.



No impact on Adj. NAV, as the impairment only affects the goodwill and hence the EPRA NAV.

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## Adj. NAV Growth of +8.0% per share



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- > Adj. NAV increased by 13.1% to €26.3bn
- Adj. NAV per share increased by 8.0% on a 4.7% higher number of shares
- June 30, 2019, pro forma<sup>2</sup> EPRA NAV of ca. €49.9

| €m<br>(unless indicated otherwise)                          | Jun 30, 2019 | Dec 31, 2018 |      |
|---|--------------|--------------|------|
| Equity attributable to Vonovia's shareholders               | 18,264.2     | 17,880.2     |      |
| Deferred taxes on investment properties                     | 8,900.5      | 8,161.1      |      |
| Fair value of derivative financial instruments <sup>1</sup> | 103.2        | 87.2         |      |
| Deferred taxes on derivative financial instruments          | -27.3        | -23.5        |      |
| EPRA NAV  | 27,240.6     | 26,105.0     |      |
| Goodwill  | -935.6       | -2,842.4     |      |
| Adj. NAV  | 26,305.0     | 23,262.6     | +13. |
| EPRA NAV €/share  | 50.23        | 50.39        |      |
| Adj. NAV €/share  | 48.51        | 44.90        | +8.0 |
| Number of shares (eop)                                      | 542.3        | 518.1        |      |

<sup>&</sup>lt;sup>1</sup> Adjusted for effects from cross currency swaps. <sup>2</sup> Adjusted for expected impairment due to organizational restructuring. Note: Per-share numbers are based on outstanding shares as of the reporting dates Jun. 30, 2019 (542.3m) and Dec. 31, 2018 (518.1m).

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## LTV at Lower End of Target Range



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- > LTV as of June 30, 2019, was 40.4%; Net debt/EBITDA multiple<sup>1</sup> was 11.2x.
- Against the background of the stable cash flows and the strong long-term fundamentals in our portfolio locations we see continued upside potential for our property values and do not see material long-term downside risks for our portfolio.

| €m<br>(unless indicated otherwise)       | Jun 30, 2019 | Dec 31, 2018 |
|--|--------------|--------------|
| Non-derivative financial liabilities     | 20,526.4     | 20,136.0     |
| Foreign exchange rate effects            | -34.9        | -33.5        |
| Cash and cash equivalents                | -1,280.6     | -547.7       |
| Net debt                                 | 19,210.9     | 19,554.8     |
| Sales receivables                        | 15.0         | -256.7       |
| Adj. net debt                            | 19,225.9     | 19,298.1     |
| Fair value of real estate portfolio      | 47,449.0     | 44,239.9     |
| Shares in other real estate companies    | 127.4        | 800.3        |
| Adj. fair value of real estate portfolio | 47,576.4     | 45,040.2     |
| LTV                                      | 40.4%        | 42.8%        |
| LTV (incl. perpetual hybrid)             | 42.5%        | 45.1%        |
| Net debt/EBITDA multiple <sup>1</sup>    | 11.2x        | 11.4x        |

<sup>1</sup> Adj. net debt quarterly average over Total EBITDA (LTM); adj. for IFRS 16 effect.

# Solid Capital Structure with Smooth Maturity Profile and Diverse Funding Mix



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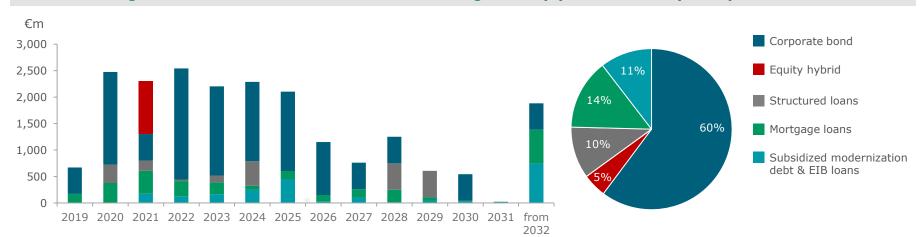
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- Unwavering commitment to BBB+ rating
- Maintain diverse funding mix to preserve best possible optionality
- LTV target range of 40%-45%

| KPI / criteria                                 | Jun. 30,<br>2019 | Dec. 31,<br>2018 |
|--|------------------|------------------|
| Corporate rating (S&P)                         | BBB+             | BBB+             |
| LTV  | 40.4%            | 42.8%            |
| Net debt/EBITDA multiple <sup>1</sup>          | 11.2x            | 11.4x            |
| ICR  | 4.7x             | 4.7x             |
| Fixed/hedged debt ratio <sup>2</sup>           | 97%              | 96%              |
| Average cost of debt <sup>2</sup>              | 1.7%             | 1.8%             |
| Weighted average maturity (years) <sup>2</sup> | 8.1              | 7.8              |
| Unencumbered assets                            | 54%              | 56%              |

### Diverse funding mix with no more than 12% of debt maturing annually (as of end of July 2019)



<sup>1</sup> Adj. net debt quarterly average over Total EBITDA (LTM); adj. for IFRS 16 effect. <sup>2</sup> Excl. equity hybrid.

## **European Activities**



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- > Cautious step-by-step approach to minimize risk. Currently ca. 10% of the portfolio are located outside Germany. We will continue to monitor the German market and our defined European target markets in accordance with our acquisition criteria.
- > Germany is expected to remain the dominant market also in the foreseeable future. No specific target rate or ratios in terms of German vs. non-German exposure but highly opportunistic approach as is the case for our German M&A activities.



|                      | Austria (run a scalable business)   | Sweden<br>(main focus)  | France (biggest long-term potential)   | The Netherlands<br>(open for opportunities)   |
|----------------------|---|---|--|---|
| % of total portfolio | ~6%   | ~5%   | Not meaningful   | 0%  |
| Next steps           | <ul> <li>Gradual asset rotation via<br/>recurring sales of mature assets<br/>and development of new assets<br/>in a similar magnitude</li> <li>Run scalable operating business</li> <li>Follow accretive acquisition<br/>opportunities on an<br/>opportunistic basis</li> </ul> | <ul> <li>Pursue accretive acquisition opportunities on an opportunistic basis</li> <li>Add Vonovia experience and skill set and use Victoria Park as a platform to further grow in the Swedish residential market</li> <li>Demonstrate success and sustainability of Vonovia business model to show it also works outside of Germany</li> </ul> | <ul> <li>Utilize 10% stake in SNCF portfolio to gain more profound understanding of the market</li> <li>Safeguard pole position and first-mover advantage for potential opening of social housing to commercial ownership</li> <li>Continue to actively engage with relevant French players to seek opportunities for taking the next steps</li> </ul> | <ul> <li>Continue market research</li> <li>Be prepared for accretive acquisition opportunities on an opportunistic basis</li> </ul> |

## 2019 Guidance Confirmed



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|                                       | 2019 Guidance     |
|---------------------------------------|-------------------|
| Organic rent growth (eop)             | ~4.4%             |
| Rental Income (€m)                    | 2,020 - 2,070     |
| Recurring Sales (# of units)          | ~2,500            |
| FV step-up Recurring Sales            | ~30%              |
| Adj. EBITDA Total (€m)                | 1,700 - 1,750     |
| Group FFO (€m)                        | 1,165 - 1,215     |
| Group FFO (€/share)                   | 2.15 - 2.24       |
| Dividend                              | ~70% of Group FFO |
| Modernization & New Construction (€m) | 1,300 - 1,600     |
| Underlying number of shares (million) | 542.3             |

## IR Contact & Financial Calendar



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#### **App & Website**









# Financial Calendar 2019 Aug 2 Interim results 6M 2019

| Aug 2       | Interim results 6M 2019  |
|-------------|--|
| Aug 27 & 28 | Roadshow in Kopenhagen & Helsinki (Hauck & Aufhäuser) <sup>1</sup> |
| Sep 10      | Roadshow Madrid (KeplerCheuvreux)                                  |
| Sep 10 & 11 | Conference in New York (BAML)                                      |
| Sep 16      | Roadshow Vienna (KeplerCheuvreux) <sup>1</sup>                     |
| Sep 20      | Conference in London (Société Generale)                            |
| Sep 23      | Conference in Munich (Goldman Sachs / Berenberg)                   |
| Sep 24      | Conference in Munich (Baader) <sup>1</sup>                         |
| Oct 15 - 18 | Roadshow Asia in Tokyo, Seoul, Hongkong, Singapore (BAML)          |
| Nov 5       | Interim results 9M 2019  |
| Nov 6       | Roadshow Paris   |
| Nov 7       | Roadshow Amsterdam   |
| NO          | Decidence Freedom to   |

| Nov 7       | Roadshow Amsterdam         |
|-------------|----------------------------|
| Nov 8       | Roadshow Frankfurt         |
| Nov 11 & 12 | Roadshow London            |
| Nov 13      | Conference in London (UBS) |
| Nov 21      | Roadshow in Zurich         |
| Dec 3       | Conference in London (UBS) |

Dec 12 & 13 HSBC Real Estate Conference 2019 Cape Town

Conference Pennyhill (Berenberg)

https://investors.vonovia.de

The most up-to-date financial calendar is always available online.

Dec 5

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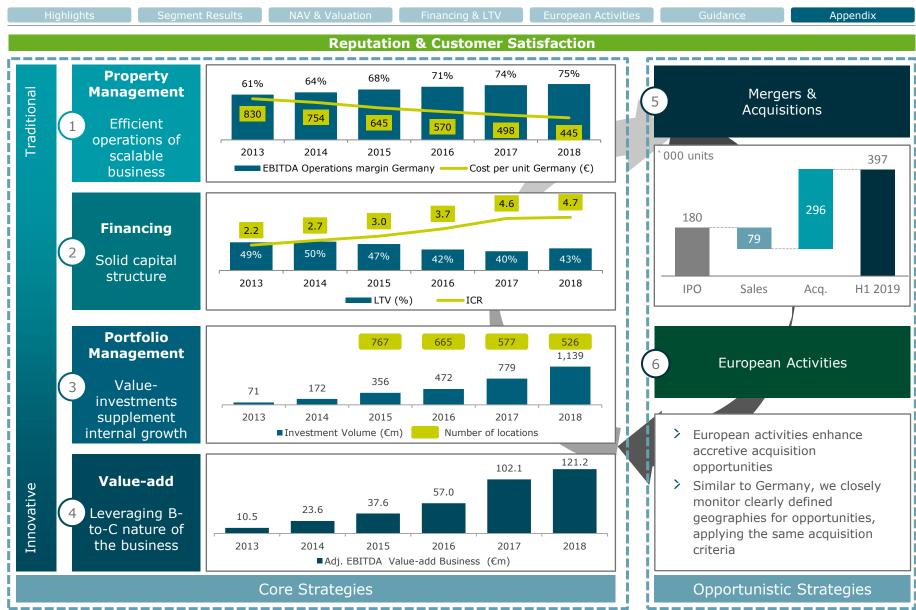


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# 4+1 Strategy Has Evolved into 4+2 Strategy





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# Across the Full Life Cycle



**Appendix** Vonovia's business model has evolved to encompass value creation across the full residential real estate life cycle of our assets **BUILD MANAGE SELL** Recurring Sales Construction of new **Rental Portfolio** apartments ~2,000 units to retail  $\sim$ 2,000 units to hold p.a. customers to capture the **Efficient management of portfolio** spread between rental value incl. Value-add and B-to-C retail price Rents Fair market value Sales proceeds ./. Costs + Value add ./. Development costs ./. Costs = **EBITDA Operations** = EBITDA Development = EBITDA Rec. Sales Total EBITDA +20-30%1 +4.4%2 +15-20%1 Fair market Fair market Fair market Fair market value value costs NAV impact

<sup>&</sup>lt;sup>1</sup> Historic range. <sup>2</sup> CAGR since 2013 fair value uplift through performance and investments (excluding yield compression).

## Substantial Reduction of Portfolio Locations



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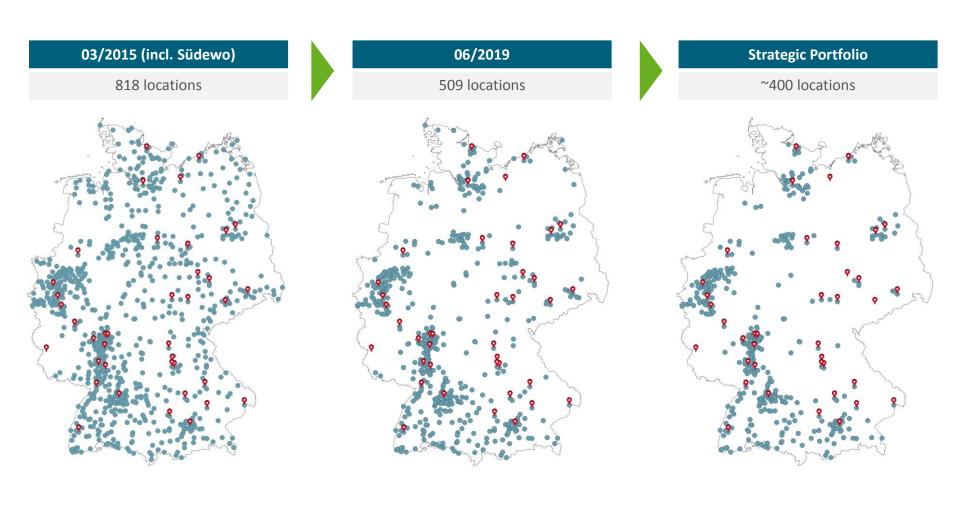
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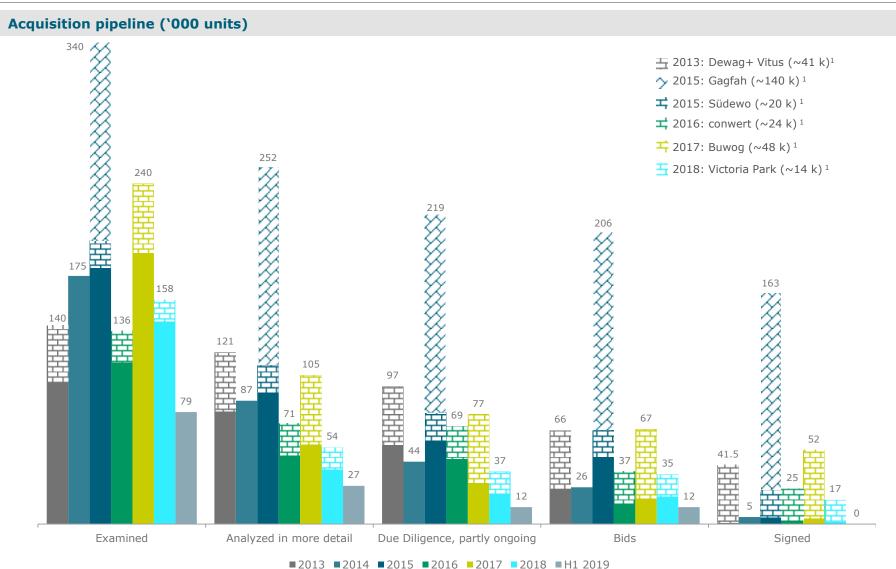


- Vonovia location
- High-influx cities ("Schwarmstädte"). For more information: http://investoren.vonovia.de/websites/vonovia/English/4050/financial-reports-\_-presentations.html

## Acquisitions – Opportunistic but Disciplined



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<sup>&</sup>lt;sup>1</sup>Acquisitions are shown for all categories in the year the acquisition process started.

# Acquisition Track Record



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|      |                                |                        |   | Fai           | r Value (€/sqı  | m)  | In-pl         | ace rent (€/s   | qm) |
|------|--------------------------------|------------------------|---|---------------|-----------------|-----|---------------|-----------------|-----|
| Year | Deal                           | Residential units<br># | TOP Locations                               | @ Acquisition | Jun 30,<br>2019 | Δ   | @ Acquisition | Jun 30,<br>2019 | Δ   |
| 2014 | DEWAG                          | 11,300                 | Berlin, Hamburg,<br>Cologne, Frankfurt/Main | 1,344         | 2,341           | 74% | 6.76          | 8.00            | 18% |
| 7    | VITUS                          | 20,500                 | Bremen, Kiel                                | 807           | 1,470           | 82% | 5.06          | 5.91            | 17% |
|      | GAGFAH                         | 144,600                | Dresden, Berlin,<br>Hamburg                 | 889           | 1,729           | 95% | 5.40          | 6.43            | 19% |
| 2015 | FRANCONIA                      | 4,100                  | Berlin, Dresden                             | 1,044         | 2,009           | 92% | 5.82          | 6.78            | 17% |
|      | SÜDEWO                         | 19,400                 | Stuttgart, Karlsruhe,<br>Mannheim, Ulm      | 1,380         | 2,062           | 49% | 6.83          | 7.55            | 11% |
| 2016 | GRAINGER                       | 2,400                  | Munich, Mannheim                            | 1,501         | 2,309           | 54% | 7.09          | 8.01            | 13% |
|      | CONWERT<br>(Germany & Austria) | 23,400                 | Berlin, Leipzig, Potsdam,<br>Vienna         | 1,353         | 1,926           | 42% | 5.88          | 6.43            | 9%  |
| 2017 | thereof Germany                | 21,200                 | Berlin, Leipzig, Potsdam                    | 1,218         | 1,820           | 49% | 5.86          | 6.38            | 9%  |
| 20   | thereof Austria                | 2,200                  | Vienna                                      | 1,986         | 2,484           | 25% | 6.11          | 6.84            | 12% |
|      | PROIMMO                        | 1,000                  | Hanover                                     | 1,617         | 1,791           | 11% | 6.63          | 6.88            | 4%  |
|      | BUWOG<br>(Germany & Austria)   | 48,300                 | Berlin, Lübeck, Vienna,<br>Villach          | 1,244         | 1,434           | 15% | 5.10          | 5.33            | 4%  |
| 2018 | thereof Germany                | 27,000                 | Berlin, Lübeck, Kiel                        | 1,330         | 1,645           | 24% | 5.96          | 6.32            | 6%  |
| 20   | thereof Austria                | 21,300                 | Vienna, Villach, Graz                       | 1,157         | 1,234           | 7%  | 4.21          | 4.38            | 4%  |
|      | VICTORIA PARK<br>(Sweden)      | 14,000                 | Stockholm, Malmö,<br>Gothenburg             | 1,462         | 1,738           | 19% | 8.83          | 9.20            | 4%  |
|      | Total                          | 289,000                |   |               |                 |     |               |                 |     |

Note: Excluding smaller tactical acquisitions.

# Covenants and KPIs (June 30, 2019)



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> Bond KPIs

| Covenant                                    | Level                           | June 30, 2019 |  |
|---|---------------------------------|---------------|--|
| LTV   | <60%                            | 40%           |  |
| Total Debt / Total Assets                   | < 60%                           | 40%           |  |
| Secured LTV                                 | <45%                            | 13%           |  |
| Secured Debt / Total Assets                 | <43%                            | 13%           |  |
| ICR   | > 1 90v                         | 4.7x          |  |
| Last 12M EBITDA / Last 12M Interest Expense |                                 |               |  |
| Unencumbered Assets                         | <b>&gt; 1</b> 2E0/ <sub>2</sub> | 2050/         |  |
| Unencumbered Assets / Unsecured Debt        | >125% <b>205%</b>               |               |  |

> Rating KPIs

| Covenant                                    | Level (BBB+) |
|---|--------------|
| Debt to Capital                             | <60%         |
| Total Debt / (Total Equity + Total Debt)    | <00%         |
| ICR   | > 1 00v      |
| Last 12M EBITDA / Last 12M Interest Expense | >1.80x       |

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# Bonds / Rating



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### Corporate investment grade rating

| Rating agency     | Rating | Outlook | Last Update |
|-------------------|--------|---------|-------------|
| Standard & Poor's | BBB+   | Stable  | 08 May 2019 |

## **Bond ratings**

| Name                | Tenor & Coupon                  | ISIN         | Amount   | Issue price | Coupon            | Final Maturity<br>Date    | Rating |
|---------------------|---------------------------------|--------------|----------|-------------|-------------------|---------------------------|--------|
| Bond 002 (EUR-Bond) | 6 years 3.125%                  | DE000A1HNW52 | € 600m   | 99.935%     | 3.125%            | repaid on 25 July<br>2019 | BBB+   |
| Bond 004 (USD-Bond) | 10 years 5.000%                 | US25155FAB22 | USD 250m | 98.993%     | $4.580\%^{1}$     | 02 Oct 2023               | BBB+   |
| Bond 005 (EMTN)     | 8 years 3.625%                  | DE000A1HRVD5 | € 500m   | 99.843%     | 3.625%            | 08 Oct 2021               | BBB+   |
| Bond 007 (EMTN)     | 8 years 2.125%                  | DE000A1ZLUN1 | € 500m   | 99.412%     | 2.125%            | 09 July 2022              | BBB+   |
| Bond 008 (Hybrid)   | perpetual 4%                    | XS1117300837 | € 1,000m | 100.000%    | 4.000%            | perpetual                 | BBB-   |
| Bond 009A (EMTN)    | 5 years 0.875%                  | DE000A1ZY971 | € 500m   | 99.263%     | 0.875%            | 30 Mar 2020               | BBB+   |
| Bond 009B (EMTN)    | 10 years 1.500%                 | DE000A1ZY989 | € 500m   | 98.455%     | 1.5000%           | 31 Mar 2025               | BBB+   |
| Bond 010B (EMTN)    | 5 years 1.625%                  | DE000A18V138 | € 1,250m | 99.852%     | 1.625%            | 15 Dec 2020               | BBB+   |
| Bond 010C (EMTN)    | 8 years 2.250%                  | DE000A18V146 | € 1,000m | 99.085%     | 2.2500%           | 15 Dec 2023               | BBB+   |
| Bond 011A (EMTN)    | 6 years 0.875%                  | DE000A182VS4 | € 500m   | 99.530%     | 0.875%            | 10 Jun 2022               | BBB+   |
| Bond 011B (EMTN)    | 10 years 1.500%                 | DE000A182VT2 | € 500m   | 99.165%     | 1.5000%           | 10 Jun 2026               | BBB+   |
| Bond 013 (EMTN)     | 8 years 1.250%                  | DE000A189ZX0 | € 1,000m | 99.037%     | 1.250%            | 06 Dec 2024               | BBB+   |
| Bond 014A (EMTN)    | 5 years 0.750%                  | DE000A19B8D4 | € 500m   | 99.863%     | 0.750%            | 25 Jan 2022               | BBB+   |
| Bond 014B (EMTN)    | 10 years 1.750%                 | DE000A19B8E2 | € 500m   | 99.266%     | 1.750%            | 25 Jan 2027               | BBB+   |
| Bond 015 (EMTN)     | 8 years 1.125%                  | DE000A19NS93 | € 500m   | 99.386%     | 1.125%            | 08 Sep 2025               | BBB+   |
| Bond 016 (EMTN)     | 2 years 3M EURIBOR+0.350%       | DE000A19SE11 | € 500m   | 100.448%    | 3M EURIBOR+0.350% | 20 Nov 2019               | BBB+   |
| Bond 017A (EMTN)    | 6 years 0.750%                  | DE000A19UR61 | € 500m   | 99.330%     | 0.750%            | 15 Jan 2024               | BBB+   |
| Bond 017B (EMTN)    | 10 years 1.500%                 | DE000A19UR79 | € 500m   | 99.439%     | 1.500%            | 14 Jan 2028               | BBB+   |
| Bond 018A (EMTN)    | 4.75 years 3M<br>EURIBOR+0.450% | DE000A19X793 | € 600m   | 100.000%    | 0.793% hedged     | 22 Dec 2022               | BBB+   |
| Bond 018B (EMTN)    | 8 years 1.500%                  | DE000A19X8A4 | € 500m   | 99.188%     | 1.500%            | 22 Mar 2026               | BBB+   |
| Bond 018C (EMTN)    | 12 years 2.125%                 | DE000A19X8B2 | € 500m   | 98.967%     | 2.125%            | 22 Mar 2030               | BBB+   |
| Bond 018D (EMTN)    | 20 years 2.750%                 | DE000A19X8C0 | € 500m   | 97.896%     | 2.750%            | 22 Mar 2038               | BBB+   |
| Bond 019 (EMTN)     | 5 years 0.875%                  | DE000A192ZH7 | € 500m   | 99.437%     | 0.875%            | 03 Jul 2023               | BBB+   |
| Bond 020 (EMTN)     | 6.5 years 1.800%                | DE000A2RWZZ6 | € 500m   | 99.836%     | 1.800%            | 29 Jun 2025               | BBB+   |

<sup>&</sup>lt;sup>1</sup> EUR-equivalent Coupon

# Residential Market Fundamentals Robust Rent Growth in Regulated Environments



Highlights

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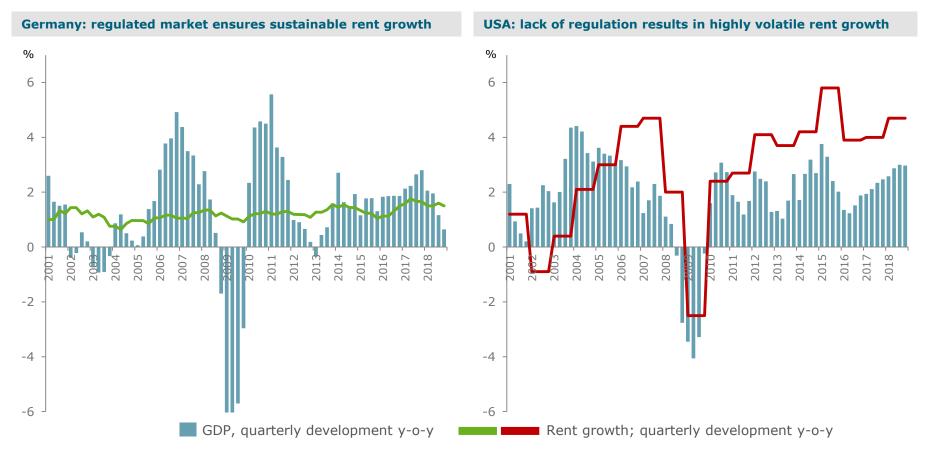
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- > In **regulated markets like Germany**, rent growth is on a sustainable upward trajectory and largely independent from GDP developments
- In unregulated markets like the USA, rents go up and down broadly in line with the GDP development



Sources: Federal Statistics Office, GdW (German Association of Professional Homeowners), REIS, BofA Merrill Lynch Global Research, OECD. Note: Due to lack of q-o-q US rent growth data, the annual rent growth for a year is assumed to also be the q-o-q rent growth of that year.

## Residential Market Fundamentals

## Completions Substantially below Required Volumes



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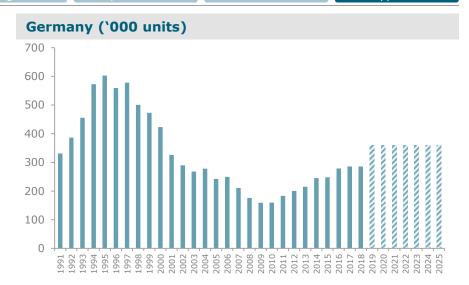
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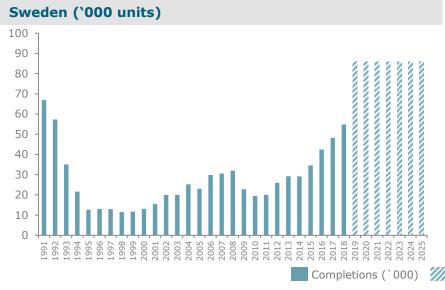
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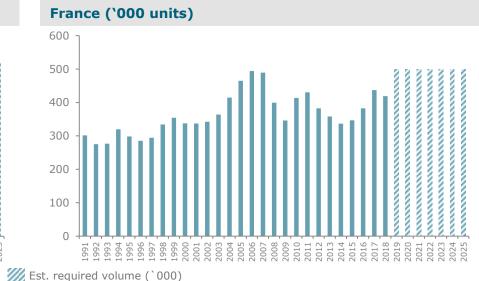
**Appendix** 

Average annual residential completions of the last five years fall short of estimated required volumes:

- > Germany: only 75% of required volumes completed
- > Sweden: only 49% of required volumes completed
- France: only 77% of required volumes completed







Sources: German Federal Statistics Office, GdW (German Association of Professional Homeowners). Swedish National Board of Housing, Building and Planning, Statistics Sweden, Le service de la donnée et des études statistiques (SDES), Abbé Pierre Foundation

## Residential Market Fundamentals

# Large Gap between In-place Values and Replacement Costs



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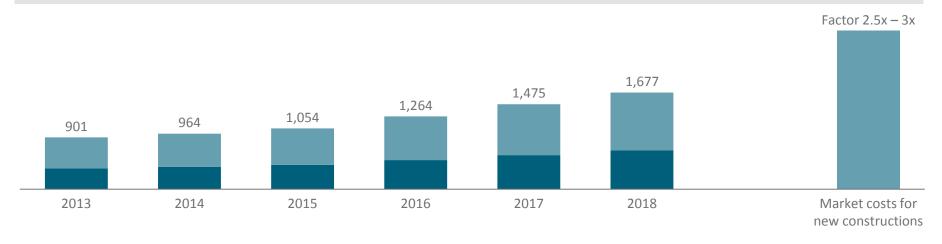
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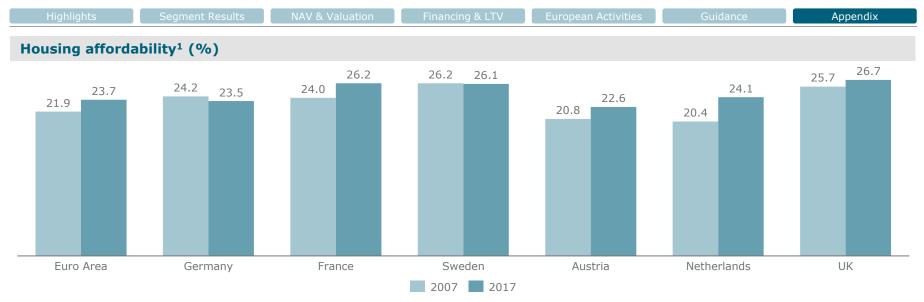
#### Victoria Park - fair value per sqm (SEK; total lettable area) vs. construction costs

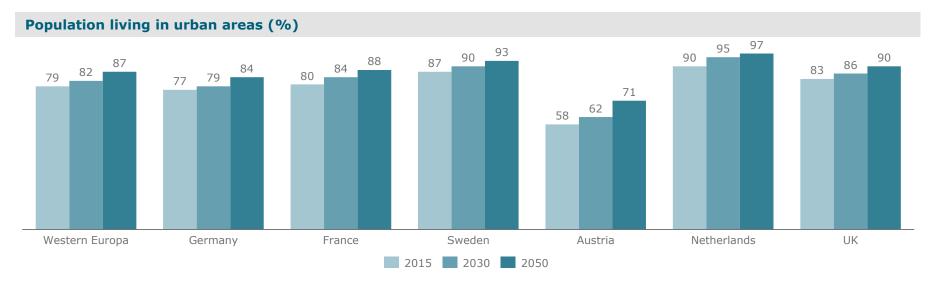


Note: VNA 2010 – 2014 refers to Deutsche Annington Portfolio at the time; construction costs excluding land. The land value refers to the share of total fair value allocated to land. Allocation between building and land in Sweden assumed to be similar to Germany.

# Residential Market Fundamentals Housing Affordability and Urbanization







 $<sup>^{1}</sup>$  Share of disposable household income spent on housing, water, electricity, gas and other fuels Sources: Eurostat. United Nations

# Residential Market Fundamentals (Germany) Household Sizes and Ownership Structure



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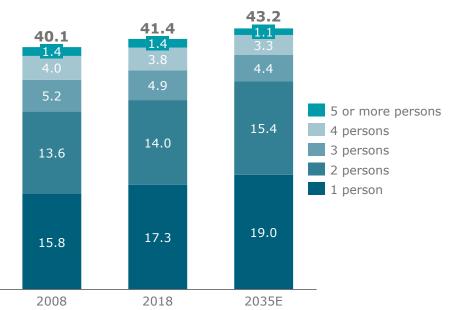
#### **Growing number of smaller households**

- While the overall population in Germany is expected to slightly decline, the number of households is forecast to grow until at least 2035 with a clear trend towards smaller households.
- The household growth is driven by various demographic and social trends including divorce rates, employment mobility etc.

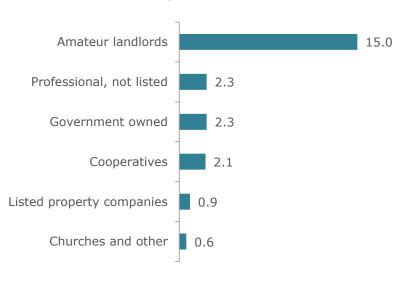
### Fragmented ownership structure

- > Germany is the largest housing market in Europe with ~42m housing units, of which ~23m are rental units.
- Ownership structure is highly fragmented and majority of owners are non-professional landlords.
- > Listed sector represents ~4% of total rental market.

#### Distribution of household sizes (million)



#### Ownership structure (million units)



Sources: German Federal Statistics Office, GdW (German Association of Professional Homeowners), 2035(E) household numbers are based on trend scenario of the German Federal Statistics Office,

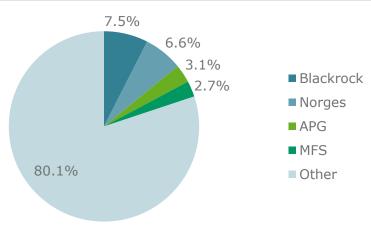
## Liquid Large-cap Stock



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Shareholder Structure (July 31, 2019)

First day of trading



Free-float factor according to Deutsche Börse definition: 93.4%
According to German law the lowest threshold for voting rights notifications is at 3%

#### First day of trading July 11, 2013 Number of shares outstanding 542.3 million Free float based on Deutsche Börse 93.4% definition ISIN DE000A1ML7J1 Ticker symbol VNA Share class Registered shares with no par value Main listing Frankfurt Stock Exchange Market segment Regulated Market, Prime Standard Major indices and weight DAX 2.1% (as of Jun 30, 2019) Stoxx Europe 600 0.3% 1.9% MSCI Germany GPR 250 World 1.7% FTSE EPRA/NAREIT Europe 13.4% GPTMS150 2.6%

#### VNA share price performance since IPO vs. DAX and EPRA Europe Index



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## Vonovia History



Seed portfolios of today's Vonovia have origin in public housing provided by government, large employers and similar landlords

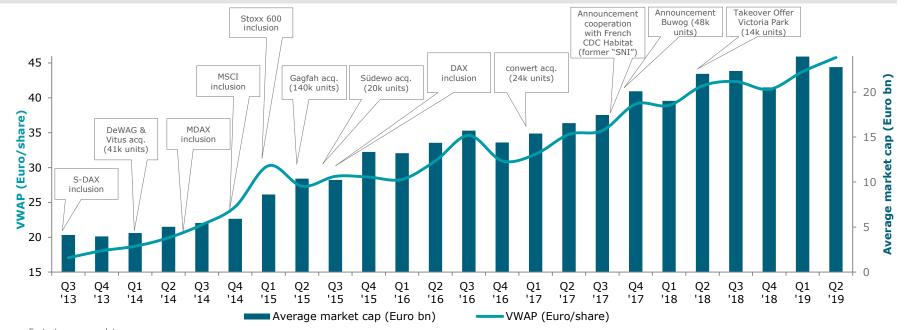
> At beginning of last decade, private equity invested in German residential on a large scale including into what is Vonovia today (mainly Deutsche Annington and Gagfah then).

with a view towards offering affordable housing.

- > IPO in 2013.
- > Final exit of private equity in 2014.



### **Share price and market capitalization**



Source: Factset, company data

# Reconciliation of Shares Outstanding



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| Date               | NOSH<br>(million) | Comment                              |
|--------------------|-------------------|--------------------------------------|
| December 31, 2016  | 466.0             |                                      |
| March 31, 2017     | 468.8             | conwert acquisition                  |
| June 30, 2017      | 476.5             | Scrip dividend                       |
| September 30, 2017 | 485.1             | Gagfah cross-border merger           |
| December 31, 2017  | 485.1             |                                      |
| March 31, 2018     | 485.1             |                                      |
| June 30, 2018      | 518.1             | €1bn ABB in 05/2018; scrip dividend  |
| September 30, 2018 | 518.1             |                                      |
| December 31, 2018  | 518.1             |                                      |
| March 31, 2019     | 518.1             |                                      |
| June 30, 2019      | 542,3             | €744m ABB in 05/2019; scrip dividend |

The number of outstanding shares is always available at <a href="https://investoren.vonovia.de/websites/vonovia/English/2010/basic-information.html">https://investoren.vonovia.de/websites/vonovia/English/2010/basic-information.html</a>

## Management Board Compensation - Overview



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# Fixed Remuneration (incl. Pension)

- Monthly fixed compensation paid in 12 equal installments
- Annual pension contribution
   (alternative: cash payout)

## **Bonus / STIP**

- Criteria/Targets: Group FFO, adj. NAV/share, adj. EBITDA Total, personal targets agreed with SVB
- Bonus Cap at predetermined amount
- · Payout: Cash

## LTIP

- Annually granted remuneration component in the form of virtual shares
- Criteria/Targets: relative TSR, adj. NAV/share, Group FFO/share, Customer Satisfaction Index (CSI)
- Performance Period: 4 years
- Payout: Cash
- Cap: 250% of grant value

Management Board compensation is based on three pillars



# Total remuneration cap

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**Share Holding Provision** 



- · Mandatory share ownership
- 100% of annual fixed remuneration (excl. pension) (accumulation on a pro rata basis during first 4 years)

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### **Bonus / STIP**

## Targets set by Supervisory Board

Group FFO target 40%

Adj. NAV/share target 15%

Adj. EBITDA Total target 15%

Personal targets agreed with SVB 30%

- Bonus cap at predetermined amount
- Cash payout
  - **Group FFO** is the key figure for managing the sustained operational earnings power of our business.
  - Adj. NAV/share as standard figure for the value of our property assets (calculation according to EPRA best practice standards, after corrections for goodwill).
  - **Adj. EBITDA Total**: aggregate EBITDA across the four segments, reflecting the sustainable earnings strength of the business before interest, taxes, depreciation and amortization.
  - Personal targets related to individual department responsibilities or overlapping targets (e.g. integration projects).

Rationale

## Management Board Compensation – LTIP



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#### **LTIP**

Annually granted long-term remuneration component in the form of virtual shares ("performance shares")

Contractually defined target amount granted for each year ("grant value") Initial number of perf. shares = grant value / initial share price

4 years performance period targets set by SVB (equally weighted)

Relative TSR

Adj. NAV/share

Group FFO/share

Customer Satisfaction Index

Target achievement level between 50% (min) and 200% (max)

Final number of perf. shares = initial number of perf. shares \* overall target achievement level Cash payout = final number of perf. shares \* final share price + dividends (Cap: 250% of grant value)

Rationale

- LTIP aims to ensure that remuneration structure focuses on sustainable corporate development.
- **Relative TSR** is from an investor perspective a well-established and accepted performance measure, focusing on share return, relative to a selected peer group. Hence, it is adequate for comparison with relevant competitors.
- Customer Satisfaction Index (CSI): Based on customer surveys and reflects how our services are perceived and accepted by our customers.
- **Shareholder alignment** safeguarded by (i) relative performance targets (Group FFO/share and Adj. NAV/share) as well as (ii) calculation method which takes actual share price performance into account.

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